

### EWING MARION KAUFFMAN SCHOOL, INC. BOARD OF DIRECTORS MEETING PACKET January 31, 2024

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### EWING MARION KAUFFMAN SCHOOL, INC. BOARD OF DIRECTORS - MEETING AGENDA

#### MEETING INFORMATION

Ewing Marion Kauffman School

January 31, 2024

Board of Directors Meeting (8:30am CT)

#### Meeting will be held at the Kauffman School

6401 Paseo Blvd Kansas City, MO 64131

All board members joining virtually will use Zoom link below:

#### https://us02web.zoom.us/j/6772799650

Dial in number: +1 (669) 900-6833 Meeting ID: 677 279 9650

#### **AGENDA**

#### • CALL TO ORDER

- Welcome guests
- Review and discuss meeting agenda
- Action: Meeting minutes
  - **9.14.2023**
  - **1.10.2024**
- Board Chair Comments

#### LEADERSHIP REPORT

#### FINANCE

- o February 2024 Treasurer's Report (Financials as of December 31, 2023) and December 2023 Check Registers
  - Approve the February 2024 Treasurer's Report, including the December 2023 Check Registers
- Bank Account Signature Card
  - Approve the addition of Mat Overbaugh, Director of Finance, to the signature card for the Kauffman School's Commerce Bank operating account

#### GOVERNANCE

- Attire Policy
  - Adopt the revised attire policy.
- FMLA Policy
  - Adopt the revised FMLA policy.

#### COMMUNITY FORUM

The Board will hear comments from community members regarding items on the agenda or other issues that should be brought to the Board's attention. Individual comments are limited to three minutes. It is anticipated the time allotted for the community forum will be no longer than fifteen minutes, unless time is extended by the Board Chair. Individuals who do not have an opportunity to speak during the allotted time will be given first opportunity at the next regularly scheduled Board of Directors meeting.

#### CLOSED SESSION / EXECUTIVE SESSION

- Close meeting pursuant to R.S.Mo 610.021(6) discussion of a student matter, R.S.Mo 610.021(1) discussion of legal matters and R.S.Mo 610.021(3) discussion of a personnel matter
- ADJOURN

#### **FUTURE MEETINGS**

- Committee Meetings: Monday, March 11 (5:00 pm CST) Board Meeting: Wednesday, April 10 (8:30 am CST)

# MINUTES OF REGULAR MEETING OF THE BOARD OF DIRECTORS OF EWING MARION KAUFFMAN SCHOOL, INC

9.14.2023

A meeting of the Board of Directors of Ewing Marion Kauffman School, Inc., a Missouri nonprofit corporation exempt from federal taxation under Internal Revenue Code § 501(c)(3), was held at the Ewing Marion Kauffman Foundation in Kansas City, Missouri on September 14, 2023, pursuant to public notice provided at least 24 hours in advance.

Participating were Kelly Barnes, Vickie Harris, Brett Hembree, Juan Rangel, and Jerry Williams.

Also participating from the School were Hannah Lofthus, Founder and President/CEO. Present for a portion of the time was Kristin Bechard, Treasurer. Present from the Ewing Marion Kauffman Foundation were Dr. DeAngela Burns-Wallace, President/CEO; Aaron North, Vice President in Education; and Trese Booze, Senior Director in Education.

No community members were present.

Mr. Williams chaired the meeting. Ms. Lofthus served as secretary. Mr. Williams called the meeting to order at 9:00 am, welcomed those in attendance, and previewed the agenda.

Board members had a chance to meet Dr. Burns-Wallace, get to know her, and learn more about her background and history. Discussion occurred throughout.

Ms. Lofthus presented the State of the School. She described the context that led to the creation of the School, the historic relationship between the School and the Foundation, and the current status. Ms. Lofthus highlighted the preceding decade's accolades and challenges and the status of each of the School's current priorities. Discussion occurred throughout.

Ms. Lofthus detailed the top eight challenges current facing the School over the next several years and the board did a "gallery walk" to brainstorm reactions, questions, and ideas for each challenge. Discussion occurred throughout, including "talent landscape" as a top challenge.

The board read the article "7 Things Charter School Leaders Wish Their Boards Knew" and discussed each of the seven core tenets and what resonated with them about the article. The board then discussed current ways we have and have not lived out this article and what we might consider doing differently in the future.

The board rescheduled the October and December board meetings

Mr. Williams and Ms. Lofthus closed out the board retreat by reflecting on some of the lessons from the day and core values the board has committed to.

There were no community members present so there was no community forum.

There being no further business, the meeting adjourned at 3:55 pm.

Hannah Lofthus	

# MINUTES OF REGULAR MEETING OF THE BOARD OF DIRECTORS OF EWING MARION KAUFFMAN SCHOOL, INC

1.10.2023

A regular meeting of the Board of Directors of Ewing Marion Kauffman School, Inc., a Missouri nonprofit corporation exempt from federal taxation under Internal Revenue Code § 501(c)(3), was held at its headquarters in Kansas City, Missouri on December 11, 2023, and by Zoom such that all could hear and be heard and see and be seen, pursuant to public notice provided at least 24 hours in advance, including confirmation that the accurate Zoom link was part of the public notice.

The following directors participated: Jerry Williams, chair; Kelly Barnes, Vickie Harris, Brett Hembree, and Juan Rangel.

Also participating from the School were Hannah Lofthus, President/CEO; Kristin Bechard, Treasurer; John Tyler, Secretary and General Counsel.

No members from the community were present.

Mr. Williams chaired the meeting. Mr. Tyler served as secretary. Mr. Williams called the meeting to order at 8:34 am, welcomed those in attendance, and previewed the agenda.

After discussion and upon motion duly made (Rangel) and seconded (Hembree), the board unanimously approved the minutes from its meetings of November 8, 2023 and December 11, 2023.

Mr. Williams offered comments as board chair, including his enthusiasm for the School's opportunities for 2024 and recruiting for new potential board members, especially someone with expertise in finance, accounting, and/or audit.

#### Leadership Report

Ms. Hannah provided her leadership report, including highlighting "School wins" including the celebration of Hispanic Heritage Month in the fall; and alumni homecoming last weekend that featured about 48 alumni who interacted with current juniors and seniors on various topics. She summarized schedules and topics for upcoming board meetings, including that the February meeting will be on January 31, there will be no meeting in March, and topics for the April and May board meetings to be led by Katie Pasniewski in light of Ms. Lofthus planned maternity leave. Discussion occurred throughout.

Ms. Lofthus updated the board on planning for covering her maternity leave using a two-person plan with Ms. Pasniewski being the point person for the board. Dr. DeAngela Burns-Wallace, President/CEO of the Kauffman Foundation, will be touring the facility in February for the first time. Ms. Lofthus participated in meetings with the Foundation's strategic planning consultant. Discussion occurred throughout, including about how personnel changes at the Foundation with Dr. Burns-Wallace's arrival and Mr. North's departure affect relationships with the School, which seem to continue to be very positive for the present and future as discussions continue about arriving at a grant amount.

Ms. Lofthus provided information about College Access and Success Department, including a general overview of the Department's purpose in supporting post-secondary pathways that result in employment in their desired field, whether through college or otherwise. She introduced the six-person team and their various responsibilities. She highlighted areas of strength, including comparators being Pembroke, Barstow, and other college access priority institutions locally and nationally; high acceptance (97% v. 82% charter management organizations (CMO)) and matriculation (74% v. 63% CMO) rates; strong diversity in programs; high rate of selection for prestigious awards; and high persistence rates – all relative to the benchmarks. The Kauffman

School is the only member of the CMO group without a K-4 program. Discussion occurred throughout, including differentiating among acceptance, matriculation, and persistence categories.

She highlighted some of the achievements of alumni, including cosmetology, Metropolitan Community College, Brown, Yale, Harvard, and the dual enrollment program. Discussion followed, including about the Bluford Health Leadership Institute to increase the pipeline of BIPOC students getting into the healthcare fields and other programs for students to have exposure to various fields (15), although these programs do not necessarily lead to jobs after high school. Discussion continued, including about how board members and their organizations can be involved.

Ms. Lofthus presented information about students who have been finalists for Questbridge scholarships and the schools to which they are matched with 29% of applicants being matched compared with 10% of applicants nationally. Discussion followed.

She summarized persistence and graduation rates and lessons learned over time to increase persistence rates, which are all higher than the comparator CMO graduation rates of 25% at 32% and 43% for the classes of 2022 and 2024 (college graduation years).

Areas of improvement for the Department's work include improving the quality of personal statements and post-secondary application materials, improving matching with schools that have experience graduating BIPOC students at high rates which are less likely to be non-tier one schools. Those graduation rates are the best predictor of student success, even over and above having a full scholarship to a school with low BIPOC graduation rates.

Another area of improvement is scholarship application submissions, which is essential because financial impediments often are a reason for lack of persistence. This is another area in which a balance needs to be struck between supporting students and their efforts versus being over-involved in doing and/or forcing those efforts. Greater independence has been shown to contribute to better and higher degrees of persistence. Discussion followed, including about how personal statements can be used to advance admissions in light of the Supreme Court's decision in the Harvard/North Carolina cases. The Department works closely with college recruiters about how best to approach these topics. This work is also tied into learning in early grades on writing skills, which are substantially behind when they join the School.

Ms. Lofthus summarized data on persistence in post-secondary programs compared to goals, including for staying for a second year. Reasons for not meeting goals include financial need, student independence and failure to get help and/or follow through (perhaps because of too much support at the School). A second reason is the need to develop better socio-emotional skills, about which Ms. Lofthus summarized steps to be taken. A third gap is "purpose, passion, and plan" or the absence of a long-term goal that is often critical for intrinsic motivation, along with steps the School can take to help students align purpose, passion, and planning.

Discussion followed, including great appreciation for the information, presentation, and discussion.

Katie Pasniewski, Chief Operating Officer, joined the meeting.

#### Finance Report

Ms. Pasniewski presented the finance report, including a summary of the discussions and recommendations from the Finance Committee meeting.

After discussion and upon the recommendation from the Finance Committee, the board unanimously approved the finance report and check registry.

Ms. Pasniewski highlighted the discussion about a cash management strategy and resolution, including a summary of the resolution by Mr. Tyler and the Committee's recommendation of the substance of the resolution.

After discussion and upon motion duly made (Rangel) and seconded (Hembree), the board unanimously approved the resolution attached as Exhibit A.

#### **Governance Report**

Ms. Pasniewski described the Governance Committee's discussion of the MCPSC compliance requirement.

After discussion and upon the recommendation of the Governance Committee, the board unanimously acknowledged and approved the policy from the Missouri Charter Public School Commission attached as Exhibit B and summarized on page 34 of the materials distributed in advance of the current board meeting.

Ms. Pasniewski described the Governance Committee's discussion of the changes to the grading policy and the rationale therefore.

After discussion and upon the recommendation of the Governance Committee, the board unanimously approved changes to the grading policy as summarized on page 34 of the materials distributed in advance of the current board meeting and more specifically included on pages 9-21 of the materials distributed as part of the Governance Committee meeting on January 8, 2024 and incorporated herein by reference.

Ms. Pasniewski described the Governance Committee's discussion of delegating responsibilities during Mr. Lofthus' maternity leave, including the need to designate a person to carry out the CEO's duties and to be granted the CEO's authority levels in order to perform those duties, the experience during Ms. Lofthus' sabbatical, Ms. Pasniewski's success in performing that role during the sabbatical, and the recommendation that she again be so designated.

After discussion and upon the recommendation of the Governance Committee, the board unanimously approved authorizing Katie Pasniewski, the School's COO, to carry out the responsibilities of the CEO and assume the authorities and obligations of the CEO, beginning on the date on which Ms. Loftus starts her maternity leave and terminating on the date on which Ms. Lofthus maternity leave ends, including that Ms. Pasniewski will provide written notice to the board regarding the beginning and ending dates of Ms. Lofthus' maternity leave with as much advance notice is reasonable under the circumstances.

#### **Community Forum**

There was no community forum because no community members were present.

Mr. Rangel encouraged board members to send him, as chair of the Governance Committee, any and all recommendations for potential board members – being mindful of the Missouri law requirement that charter board members reside in Missouri.

There being no further business, the meeting adjourned at 9:57 am.

John Tyler, Secretary

### **Treasurer's Report**



## **December 2023 Financials**



### **Annual Financial Calendar**



#### Ewing Marion Kauffman School Finance Monitoring Activities

	July	Aug	Sept	Oct	Nov	Dec	Jan	Feb	Mar	Apr	May	Jun
Condensed Financial Packet <sup>1</sup>				Х				X	-	-		
Comprehensive Financial Packet <sup>2</sup>		X		3		Х			Х		X	
EMKS Budget		3	8 0	6 8			- 9				X	
Tax Return 3	m m		î î	11 11	1						X	
Annual External Audit Report	ğ y	S		X	11							
Vendor Check Register		Х		Х		X		X	X		X	
Retirement Committee Review		100	X	3 - 3	7 - 3			X				

<sup>&</sup>lt;sup>1</sup>Condensed financial packet consists of financial highlights, income statement and balance sheet.

#### Reporting & Compliance Due Dates (Documents available upon request)

	July	Aug	Sept	Oct	Nov	Dec	Jan	Feb	Mar	Apr	May	Jun
ASBR <sup>4</sup>		X	1000000					2001.000				
End of Year Report and FER <sup>5</sup>			X	9	3 - 8							
Federal Payment Request				Х				X			X	
403b Plan Audit	X			3 - 3		9		10,000			1000	
1099 amd W2 Tax Forms							Х					
DESE Budget and Revisions <sup>6</sup>	X			n n						X		

<sup>&</sup>lt;sup>4</sup>Annual Secretary of the Board Report consists of State reporting on all spending.

<sup>&</sup>lt;sup>2</sup>Comprehensive financial packet consists of financial highlights, revenue and expense analysis, updated annual forecast as applicable, income statement and balance sheet.

<sup>&</sup>lt;sup>3</sup>Final extended filing date is May.

<sup>&</sup>lt;sup>5</sup>End of Year Report is a summary of Title programs; Final Expenditure Report is the final reporting of SWP and SPED.B spending for the prior fiscal year.

<sup>&</sup>lt;sup>6</sup>DESE requires the SWP and Sped.B portions of the EMKS Budget to be submitted by July 1 and any revisions by April 30.

### **Contents**



- Executive Summary
- Key Performance Indicators
- Forecast Overview
- Cash Forecast
- Appendix
- Check Register

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### **Executive Summary**



- 12/31/23 concludes the first half of fiscal year 2024 for EMKS. A review of YTD revenue and expenses has been completed, resulting in an update to the full year forecast. These changes have reduced the year end projection for unrestricted cash to \$11.42M vs. \$12.21M in the prior forecast. Days of Cash decreased from 219 (11/23) to 196. Forecasted net income decreased by \$0.8M but remains favorable to budget \$0.3M
  - Including restricted cash, the total YE forecast cash balance is \$16,468,929
    - \$100,000 restricted for Board PD
    - \$2,947,669 restricted for facilities
    - \$2,000,000 restricted for strategic planning

#### Revenue

 As noted in prior months, we are using prior year FWADA which increases the school's basic formula revenue. If we were using the current enrollment/WADA, revenue would be reduced by \$2M

### **Executive Summary**



#### Revenue (continued)

- Revenue increases were primarily driven by additional interest income and transportation funding to align with our current run rate, partially offset by lower Prop C. and Title funds
- FY forecast is now \$23.4M or +\$0.2M vs. last forecast. Compared to budget revenue is +\$0.6M or 2.5% favorable driven by WADA calc. and interest income

#### Expenses

- Expense categories have been updated to reflect current year run rates. In total FY expenses increased \$0.9M vs last forecast. Compared to budget, expenses are now \$0.2M above budget
- Primary drivers of the increase were salaries/benefits +\$0.5M, occupancy services +\$0.3M, and student expenses +\$0.4M, partially offset by savings in transportation of \$0.3M

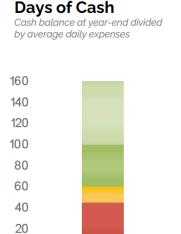
#### FY25 Budget Planning & Calendar

 The FY25 budget process is underway, and school leadership will review a preliminary draft in early February. The budget will be revised and brought to the Finance Committee for review in April, with a full Board vote for approval in May

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### **Key Performance Indicators**

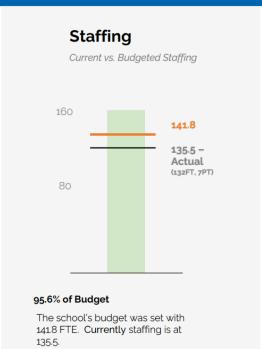




#### 196 DAYS OF CASH AT YEAR'S END

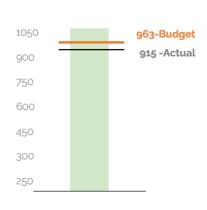
The school will end the year with 196 days of cash. This is above the recommended 60 days

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### Enrollment

Current vs. Budgeted Enrollment

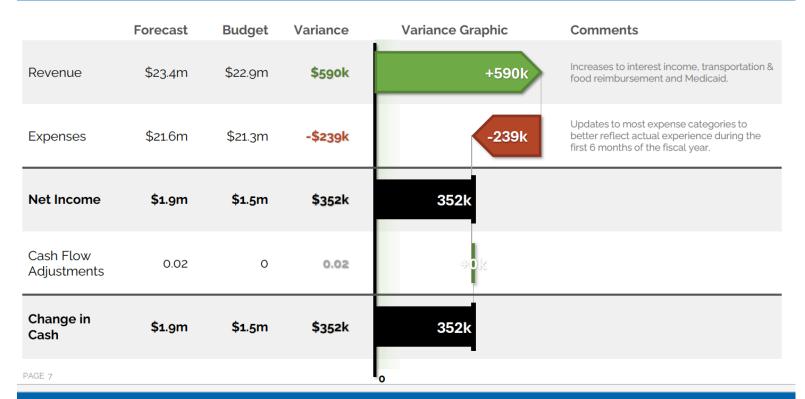


95% of Budget

The school is currently 5% below the projected enrollment of 963.

### **Forecast Overview**





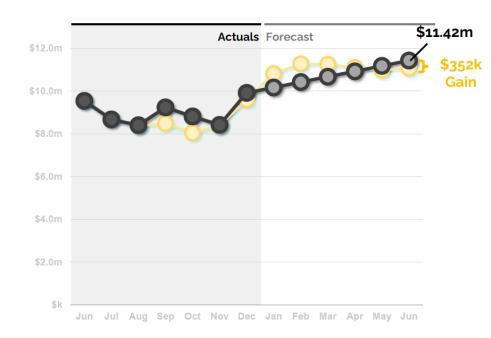
### **Cash Forecast**



# 196 Days of Cash at year's end

We forecast the school's year ending cash balance as **\$11m**, **\$352k** above budget.

The reduction to the full year forecast of \$0.8M negatively impacted the cash forecast by the same amount. Please note that this forecast includes the full \$5.8M of funding from EMKF



	Actual	Budget	Variance	Forecast	Budget	Variance		Remaining
Revenue								
Local Revenue	873,779	882,851	(9,073)	1,835,779	1,765,702	70,077		962,000
State Revenue	6,275,893	5,476,991	798,901	12,532,365	12,075,152	457,213		6,256,472
Federal Revenue	1,765,109	1,460,213	304,897	3,226,686	3,220,360	6,326		1,461,577
Private Grants and Donations	2,970,047	2,896,500	73,547	5,793,000	5,793,000	(0)		2,822,953
Earned Fees	44,098	-	44.098	56,799	-	56,799		12,701
Total Revenue	11,928,926	10,716,555	1,212,371	23,444,629	22,854,215	590,414	0	11,515,703
Expenses								
	0 0 -	. =0 . ===	0	0.000	00	0 00-		0
Salaries	4,162,167	4,784,523	622,355	8,725,163	9,569,046	843,883		4,562,995
Benefits and Taxes	1,598,782	1,573,430	(25,352)	3,347,496	3,146,861	(200,636)		1,748,714
Staff-Related Costs	81,493	122,500	41,007	286,992	245,000	(41,992)		205,499
Rent	146,698	150,000	3,302	293,396	300,000	6,604		146,698
Occupancy Service	1,381,566	1,219,100	(162,466)	2,732,420	2,438,200	(294,220)		1,350,854
Student Expense, Direct	730,225	822,286	92,060	2,019,345	1,644,571	(374.773)		1,289,119
Student Expense, Food	280,388	250,000	(30,388)	646,619	500,000	(146,619)		366,231
Office & Business Expense	1,064,969	913,729	(151,240)	2,091,435	1,827,458	(263,977)		1,026,465
Transportation	492,806	685,105	192,299	1,045,806	1,370,210	324,404		553,000
Total Ordinary Expenses	9,939,095	10,520,673	581,578	21,188,672	21,041,346	(147,326)		11,249,577
Depreciation and Amortization	-	141,698	141,698	283,397	283,397	(0)		283,397
Total Extraordinary Expenses	91,334	141,698	50,364	374.731	283,397	(91,334)		283,397
Total Expenses	10,030,429	10,662,371	631,943	21,563,402	21,324,743	(238,660)	2	11,532,974
Net Income	1,898,497	54,184	1,844,313	1,881,226	1,529,472	351,754	8	(17,271)
Cash Flow Adjustments	(1,526,691)	-	(1,526,691)	o	-	0	4	1,526,691
Change in Cash	371,806	54,184	317,622	1,881,226	1,529,472	351,754	6	1,509,420

#### ■ REVENUE: \$590K AHEAD

Improvements to interest income, food & transportation reimbursement, Medicaid

#### **2** EXPENSES: \$239K BEHIND

Adjustments to most expense categories to better reflect actual experience through the first six months of the fiscal year.

- 3 NET INCOME: \$352K ahead
- CASH ADJ:\$oK AHEAD
- **5** NET CHANGE IN CASH: \$352K AHEAD

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	Actual						Forecast						
Income Statement	Jul	Aug	Sep	Oct	Nov	Dec	Jan	Feb	Mar	Apr	Мау	Jun	TOTAL
Revenue													
Local Revenue	238,298	77,645	139,271	141,776	158,236	118,553	160,333	160,333	160,333	160,333	160,333	160,333	1,835,779
State Revenue	1,067,044	1,025,068	1,046,066	1,044,625	1,050,103	1,042,987	1,042,745	1,042,745	1,042,745	1,042,745	1,042,745	1,042,745	12,532,365
Federal Revenue	223,256	349,122	292,924	294,642	280,570	324,595	243,596	243,596	243,596	243,596	243,596	243,596	3,226,686
Private Grants and Donations	0	146,698	1,375,000	0	0	1,448,349	470,492	470,492	470,492	470,492	470,492	470,492	5,793,000
Earned Fees	1,456	16,702	9,834	8,194	2,075	5,836	2,117	2,117	2,117	2,117	2,117	2,117	56,799
Total Revenue	1,530,055	1,615,235	2,863,095	1,489,238	1,490,983	2,940,320	1,919,284	1,919,284	1,919,284	1,919,284	1,919,284	1,919,284	23,444,629
Expenses													
Salaries	674,869	693,250	684,401	697,595	710,863	701,190	760,499	760,499	760,499	760,499	760,499	760,499	8,725,163
Benefits and Taxes	214,833	275,171	276,588	279,869	276,099	276,222	290,937	290,937	290,937	290,937	290,937	294,031	3,347,496
Staff-Related Costs	3,378	14,921	17,218	13,181	16,697	16,098	34,250	34,250	34,250	34,250	34,250	34,250	286,992
Rent	0	73,349	0	0	73,349	0	24,450	24,450	24,450	24,450	24,450	24,450	293,396
Occupancy Service	236,562	296,132	220,653	272,111	177,069	179,038	225,142	225,142	225,142	225,142	225,142	225,142	2,732,420
Student Expense, Direct	186,507	145,039	92,684	80,831	104,325	120,838	214,853	214,853	214,853	214,853	214,853	214,853	2,019,345
Student Expense, Food	0	15,458	79,865	76,140	53,879	55,046	61,039	61,039	61,039	61,039	61,039	61,039	646,619
Office & Business Expense	278,239	96,410	248,306	167,644	65,318	209,052	171,078	171,078	171,078	171,078	171,078	171,078	2,091,435
Transportation	16,400	98,140	170,004	16,230	6,394	185,639	92,167	92,167	92,167	92,167	92,167	92,167	1,045,806
Total Ordinary Expenses	1,610,788	1,707,869	1,789,719	1,603,601	1,483,994	1,743,124	1,874,414	1,874,414	1,874,414	1,874,414	1,874,414	1,877,508	21,188,672
Operating Income	-80,733	-92,634	1,073,376	-114,363	6,990	1,197,196	44,870	44,870	44,870	44,870	44,870	41,776	2,255,957
Extraordinary Expenses													
Depreciation and Amortization	0	0	0	0	0	0	47,233	47,233	47,233	47,233	47,233	47,233	283,397
Facility Improvements	42,222	1,174	11,693	7,528	4,746	23,972	0	0	0	0	0	0	91,334
Total Extraordinary Expenses	42,222	1,174	11,693	7,528	4.746	23,972	47,233	47,233	47,233	47,233	47,233	47.233	374.731
Total Expenses	1,653,010	1,709,043	1,801,412	1,611,129	1,488,740	1,767,096	1,921,647	1,921,647	1,921,647	1,921,647	1,921,647	1,924,741	21,563,402
Net Income	-122,955	-93,808	1,061,683	-121,891	2,244	1,173,224	-2,363	-2,363	-2,363	-2,363	-2,363	-5,457	1,881,226
Cash Flow Adjustments	-746.004	175 190	-228 706	-200 224	-400.245	224.704	254.440	254.440	254440	254.449	254449	254.449	0
•	-746,934	-175,183	-228,796	-300,324	-400,245	324,791	254,448	254,448	254,448	254,448	254,448	254,448	
Change in Cash	-869,889	-268,991	832,887	-422,215	-398,001	1,498,015	252,086	252,086	252,086	252,086	252,086	248,991	1,881,226
Ending Cash	8,670,145	8,401,154	9,234,041	8,811,826	8,413,825	9,911,840	10,163,926	10,416,011	10,668,097	10,920,183	11,172,269	11,421,260	

	Previous Year End	Current	Year End
Assets			
Current Assets			
Cash	9,540,034	9,911,840	11,421,260
Accounts Receivable	116,447	1,321,486	116,447
Other Current Assets	152,136	378,376	152,136
Restricted Cash	5,047,669	5.047,669	5,047,669
Total Current Assets	14,856,286	16,659,371	16,737,512
Total Assets	14,856,286	16,659,371	16,737,512
Liabilities and Equity			
Liabilities			
Current Liabilities			
Other Current Liabilities	11	10,423	11
Accounts Payable	301,329	415,769	301,329
Accrued Salaries and Benefits	220,264	0	220,264
Total Current Liabilities	521,604	426,192	521,604
Total Long-Term Liabilities	0	0	
Total Liabilities	521,604	426,192	521,604
Equity			
Unrestricted Net Assets	9,287,013	9,287,013	9,287,013
Net Income	0	1,898,497	1,881,226
Temporarily Restricted Net Assets	5,047,669	5,047,669	5,047,669
Total Equity	14,334,682	16,233,179	16,215,908
Total Liabilities and Equity	14,856,286	16,659,371	16,737,512

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### **Check Register**



#### December 2024

- Daniel Jones & Associates:
  - Spend: \$18,525 Annual Audit Fee
- Dillard University, KC Art Institute, Beloit College, various other colleges:
  - Spend: \$4,000; \$5,165; \$8,000 Scholarships for alumni more coming in Jan.
- Nevco Sports:
  - Spend: \$12,545 Gym Scoreboard
- Chi-Young Tschang:
  - Spend: \$6,464.09 Science curriculum consultant

### **Check Registers**

Ewing Marion Kauffman School Check Register by Type Page: 1 01/11/2024 4:07 PM User ID: TNULL Payee Type: Vendor Check Type: Automatic Payment Checking Account ID: PETTYCASH Check Date Entity Name Check Number Cleared Entity ID Check Amount Void Void Date ACT, Inc 6083 12/12/2023 ACTING 7.624.25 6084 12/12/2023 Х ALCOZERCON Alcozer Consulting LLC 3.981.25 100 12/31/2023 HOODALONZ Alonzo Hood 150.00 21345 12/12/2023 Х AMERFOOD 20,625.65 American Food and Vending Corp. 21645 12/19/2023 Х AMERFOOD American Food and Vending Corp. 19.006.40 SUBERBEN Beniamin Suber 625.00 12/31/2023 6099 12/19/2023 Х BELOITCOL Board of Trustees of Beloit College 3,500.00 6100 12/19/2023 Х BELOITCOL Board of Trustees of Beloit College 4 500 00 12/19/2023 **JENISCHBR** Brenna Jenisch 80.00 6086 12/12/2023 Х BSNSPORTS BSN Sports LLC 973.12 BSNSPORTS 6102 12/19/2023 Х BSN Sports LLC 8,766,32 6087 12/12/2023 X CASTATED California State Disbursement Unit 392.00 94 12/31/2023 CROCKETTC Candace Crockett 350.00 21342 12/12/2023 QUINNCAR 250.00 Carlin Quinn 21638 12/19/2023 Χ CDWLLC CDW LLC 10,165.00 104 12/31/2023 BANKSCHAR Charles Banks 200.00 6097 12/12/2023 **TSCHANGCHI** CHI-YOUNG TSCHANG 6,464.09 12,495.00 21337 12/12/2023 COBBAWAY Cobbaway LLC Х 120820231 12/08/2023 Χ COMMERCE COMMERCE BANK 31,649.40 COMMERCE BANK 21338 12/12/2023 Χ COMMERCE 31,649.40 COMMERCE BANK 95,258.15 121520231 12/15/2023 Х COMMERCE COMMERCE BANK 21639 12/19/2023 Х COMMERCE 95 258 15 10520241 01/05/2024 Х COMMERCE COMMERCE BANK 22,880.42 120720232 12/07/2023 CONCURTEC Concur Technologies, Inc. 1 279 17 10520242 Х 01/05/2024 CONCURTEC Concur Technologies, Inc. 445 15 6104 12/19/2023 CORNIOWA Cornell College (Iowa) 3,400.00 6105 12/19/2023 Χ MIDWAYSCHO County of Cass School District 200.00 6092 12/12/2023 Х GUTIERREZC Cristina Gutierrez de Velasco 270.00 6088 12/12/2023 Χ CURALINC CuraLinc LLC 1,091.73 6106 12/19/2023 MOSCITECHU Curators of the University of Missouri 3.500.00 6107 12/19/2023 Х DANIELJON Daniel Jones & Associates 18,525.00 6095 12/12/2023 Χ RAPPDAN Daniel Rapp 299.57 6127 12/19/2023 Х RAPPDAN Daniel Rapp 142.77 21643 12/19/2023 X YEAGERDAN Danielle Yeager 1,890.00 6108 12/19/2023 DILLUNIV Dillard University 4.000.00 6089 12/12/2023 Х **EMBROIDERY** Eddings Enterprises, LLC 672.00 21339 12/12/2023 Χ **EDOPS** Education Business Solutions Inc 17.925.00 21340 Х Elyse Haller 12/12/2023 HALL FRELYS 4.518.75 101 12/31/2023 HOWEZE Ezekiel Howard 150.00 6109 12/19/2023 Х **FIDELITY** Fidelity Investments Institutional Operations Co., Inc 1.284.00 6110 Х FIDELITY Fidelity Investments Institutional Operations Co., Inc. 2.688.14 12/19/2023 FIDWORKPL 21640 12/19/2023 Х Fidelity Workplace Investing LLC 108.14 6090 12/12/2023 Χ FIRSTSTUDE First Student, Inc. 93,198.63 6111 12/19/2023 Х FIRSTSTUDE First Student, Inc. 8,500.00 Gwen Major 99 MAJGWEN 12/31/2023 150.00 Husch Blackwell LLP 6112 12/19/2023 Х HUSCHBLA 425.50 6093 12/12/2023 X BERSERKAT James Hutson 1,762.50 Jaymie Huffman 2,737.50 21641 12/19/2023 X PLATINUM. 6117 12/19/2023 Х LAXTONJOH Johanna Laxton 240.00 6130 12/19/2023 SCHMIDTJOS Joseph Schmidt 40.00 Kansas City Art Institute 6114 12/19/2023 KCARTINST 2 165 00 6115 12/19/2023 **KCARTINST** Kansas City Art Institute 3.500.00

6116	12/19/2023	X		KSTATE	Kansas State Ur	niversity		517.00
6085	12/12/2023	X		BOUGHKIP	Kip Bough			300.00
6118	12/19/2023	X		LEXINGTOND	Lexington Diesel	Services LI	LC	6,924.00
6119	12/19/2023	X		MACALESTER	Macalester Colle	ege		2,350.00
6120	12/19/2023	X		MACALESTER	Macalester Colle	ege		2,500.00
6121	12/19/2023	X		MACALESTER	Macalester Colle	ege		4,000.00
6103	12/19/2023	X		CONWAYMAC	Mackenzie Conv	vay		80.00
6101	12/19/2023	X		SPEECHLANG	Matthew Braun			5,025.00
103	12/31/2023			WARRENMIG	Miguel Warren			200.00
6122	12/19/2023	X		MORGHUNT	Morgan Hunter E	Education, L	LC	1,023.00
6123	12/19/2023	X		NEVCOSPOR	Nevco Sports, LI			12,545.50
97	12/31/2023			DAVISNIGE	Nigel Davis			200.00
6124	12/19/2023	X		NWMOSTUNIV	Northwest Misso	uri State Ur	niversity	2,650.00
6094	12/12/2023	X		PERFFOODGR	Performance Fo	od Group In	c	6,667.14
6125	12/19/2023	X		PERFFOODGR	Performance Fo	od Group In	С	13,847.75
98	12/31/2023			WILLIAMSRA	Rashawnda Willi	iams .		150.00
6096	12/12/2023	X		FINKTRUSTE	Richard V. Fink			320.00
6140	12/19/2023	X		RISAWOODS	Risa Woods			380.00
6128	12/19/2023	X		RIVERCITYT	River City T's			1,204.93
6129	12/19/2023	X		ROCKHURSTU		rsity		4.000.00
102	12/31/2023			HOWRODNEY	Rodney Howard			75.00
96	12/31/2023			ROARKSAM	Sam Roark			200.00
6126	12/19/2023			RANDSARIYA	Sariyah Rand			135.00
6131	12/19/2023	X		SCHOOLTRAD	School Tradition	s KC. LLC		40.90
21341	12/12/2023	X		KOPALDSE	Seth Kopald			125.00
6132	12/19/2023	X		SEYFERTH	Seyferth Blumen	thal & Harri	s. LLC	220.50
21343	12/12/2023	X		SIPVINE	sipVine, Inc.			598.50
6133	12/19/2023			STOLAFCOLL	St Olaf College			3.100.00
6134	12/19/2023			UNIVKS	State of Kansas			3,500.00
6135	12/19/2023	X		SUMMITCHRI	Summit Christian	n Academy		225.00
6136	12/19/2023	X		SUMMITSALO	Summit Salon A			2.050.00
6137	12/19/2023			SYRACUSEU	Syracuse Univer			4,500.00
6091	12/12/2023	X		GUARDIAN	The Guardian Lif	•	e Co	10.576.53
21344	12/12/2023	X		UNITEDHEA	United Healthcar			126,179,65
6138	12/19/2023	X		VISTAHIGH	Vista Higher Lea			1,128.54
6098	12/12/2023	X		COLLINSSPO	W. L. COLLINS			39.18
6139	12/19/2023	X		COLLINSSPO	W. L. COLLINS			889.33
21642	12/19/2023	X		CASCADEHE	Weiss Staffing S			989.84
21644	12/19/2023	X		YELLOWDOG	Yellow Dog Netw			200.00
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6083	12/12/2023	X		ACTINC	ACT, Inc	7,624.25
6084	12/12/2023	X		ALCOZERCON	Alcozer Consulting LLC	3,981.25
6085	12/12/2023	X		BOUGHKIP	Kip Bough	300.00
6086	12/12/2023	X		BSNSPORTS	BSN Sports LLC	973.12
6087	12/12/2023	X		CASTATED	California State Disbursement Unit	392.00
6088	12/12/2023	X		CURALINC	CuraLinc LLC	1,091.73
6089	12/12/2023	X		EMBROIDERY	Eddings Enterprises, LLC	672.00
6090	12/12/2023	X		FIRSTSTUDE	First Student, Inc.	93,198.63
6091	12/12/2023	X		GUARDIAN	The Guardian Life Insurance Co	10,576.53
6092	12/12/2023	X		GUTIERREZC	Cristina Gutierrez de Velasco	270.00
6093	12/12/2023	X		BERSERKAT	James Hutson	1.762.50
6094	12/12/2023	X			Performance Food Group Inc	6.667.14
6095	12/12/2023	X		RAPPDAN	Daniel Rapp	299.57
6096	12/12/2023	X		FINKTRUSTE	Richard V. Fink	320.00
6097	12/12/2023	X		TSCHANGCHI	CHI-YOUNG TSCHANG	6,464.09
6098	12/12/2023	X		COLLINSSPO	W. L. COLLINS CORP. INC	39.18
21337	12/12/2023	X		COBBAWAY	Cobbaway LLC	12,495.00
21338	12/12/2023	X		COMMERCE	COMMERCE BANK	31,649.40
21339	12/12/2023	x		EDOPS	Education Business Solutions Inc	17,925.00
21340	12/12/2023	x		HALLERELYS	Elyse Haller	4,518.75
21340	12/12/2023	X		KOPALDSE	Seth Kopald	125.00
		X			•	250.00
21342	12/12/2023	X		QUINNCAR	Carlin Quinn	598.50
21343	12/12/2023	X		SIPVINE	sipVine, Inc.	
21344	12/12/2023	X		UNITEDHEA	United Healthcare Insurance Company	126,179.65
21345 121520231	12/12/2023	X		AMERFOOD	American Food and Vending Corp.	20,625.65 95.258.15
	12/15/2023			COMMERCE	COMMERCE BANK	
6099	12/19/2023	X		BELOITCOL	Board of Trustees of Beloit College	3,500.00
6100	12/19/2023	X X		BELOITCOL	Board of Trustees of Beloit College	4,500.00
6101	12/19/2023			SPEECHLANG	Matthew Braun	5,025.00
6102	12/19/2023	X		BSNSPORTS	BSN Sports LLC	8,766.32
6103	12/19/2023	X		CONWAYMAC	Mackenzie Conway	80.00
6104	12/19/2023			CORNIOWA	Cornell College (Iowa)	3,400.00
6105	12/19/2023	X		MIDWAYSCHO	•	200.00
6106	12/19/2023			MOSCITECHU	Curators of the University of Missouri	3,500.00
6107	12/19/2023	X		DANIELJON	Daniel Jones & Associates	18,525.00
6108	12/19/2023	.,		DILLUNIV	Dillard University	4,000.00
6109	12/19/2023	X		FIDELITY	Fidelity Investments Institutional Operations Co., Inc	1,284.00
6110	12/19/2023	X		FIDELITY	Fidelity Investments Institutional Operations Co., Inc	2,688.14
6111	12/19/2023	X		FIRSTSTUDE	First Student, Inc.	8,500.00
6112	12/19/2023	X		HUSCHBLA	Husch Blackwell LLP	425.50
6113	12/19/2023			JENISCHBR	Brenna Jenisch	80.00
6114	12/19/2023			KCARTINST	Kansas City Art Institute	2,165.00
6115	12/19/2023			KCARTINST	Kansas City Art Institute	3,500.00
6116	12/19/2023	X		KSTATE	Kansas State University	517.00
6117	12/19/2023	X		LAXTONJOH	Johanna Laxton	240.00
6118	12/19/2023	X		LEXINGTOND	Lexington Diesel Services LLC	6,924.00
6119	12/19/2023	X		MACALESTER	Macalester College	2,350.00
6120	12/19/2023	X		MACALESTER	Macalester College	2,500.00
6121	12/19/2023	X		MACALESTER	Macalester College	4,000.00
6122	12/19/2023	X		MORGHUNT	Morgan Hunter Education, LLC	1,023.00

6123	12/19/2023	X		NEVCOSPOR	Nevco Sports, LL			12,545.50
6124	12/19/2023	X		NWMOSTUNIV	Northwest Misso		•	2,650.00
6125	12/19/2023	X		PERFFOODGR		od Group Ind		13,847.75
6126	12/19/2023			RANDSARIYA	Sariyah Rand			135.00
6127	12/19/2023	X		RAPPDAN	Daniel Rapp			142.77
6128	12/19/2023	X		RIVERCITYT	River City T's			1,204.93
6129	12/19/2023	X		ROCKHURSTU	Rockhurst Univer	rsity		4,000.00
6130	12/19/2023	X		SCHMIDTJOS	Joseph Schmidt			40.00
6131	12/19/2023	X		SCHOOLTRAD	School Traditions	KC, LLC		40.90
6132	12/19/2023	X		SEYFERTH	Seyferth Blumen	thal & Harris	LLC	220.50
6133	12/19/2023			STOLAFCOLL	St Olaf College			3,100.00
6134	12/19/2023			UNIVKS	State of Kansas			3,500.00
6135	12/19/2023	X		SUMMITCHRI	Summit Christian	Academy		225.00
6136	12/19/2023	X		SUMMITSALO	Summit Salon Ad	cademy Inc.		2,050.00
6137	12/19/2023			SYRACUSEU	Syracuse Univers			4,500.00
6138	12/19/2023	X		VISTAHIGH	Vista Higher Lea			1,128.54
6139	12/19/2023	X		COLLINSSPO	W. L. COLLINS			889.33
6140	12/19/2023	X		RISAWOODS	Risa Woods			380.00
21638	12/19/2023	X		CDWLLC	CDW LLC			10.165.00
21639	12/19/2023	X		COMMERCE	COMMERCE BA	NK		95,258.15
21640	12/19/2023	X		FIDWORKPL	Fidelity Workplace	e Investina	LLC	108.14
21641	12/19/2023	X		PLATINUM	Javmie Huffman			2.737.50
21642	12/19/2023	X		CASCADEHE	Weiss Staffing S	olutions LLC		989.84
21643	12/19/2023	X		YEAGERDAN	Danielle Yeager			1.890.00
21644	12/19/2023	X		YELLOWDOG	Yellow Dog Netw	orks. Inc.		200.00
21645	12/19/2023	X		AMERFOOD	American Food a		Corp.	19,006.40
94	12/31/2023			CROCKETTC	Candace Crocke	tt	•	350.00
95	12/31/2023			SUBERBEN	Benjamin Suber			625.00
96	12/31/2023			ROARKSAM	Sam Roark			200.00
97	12/31/2023			DAVISNIGE	Nigel Davis			200.00
98	12/31/2023			WILLIAMSRA	Rashawnda Willi	ams		150.00
99	12/31/2023			MAJGWEN	Gwen Major			150.00
100	12/31/2023			HOODALONZ	Alonzo Hood			150.00
101	12/31/2023			HOWEZE	Ezekiel Howard			150.00
102	12/31/2023			HOWRODNEY	Rodney Howard	Sr		75.00
103	12/31/2023			WARRENMIG	Miguel Warren			200.00
104	12/31/2023			BANKSCHAR	Charles Banks			200.00
10520241	01/05/2024	X		COMMERCE	COMMERCE BA	NK		22,880.42
10520242	01/05/2024	X		CONCURTEC	Concur Technolo	gies, Inc.		445.15
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	Check Type Total:		Direct Deposit	Vo	id Total:	0.00	Total without Voids:	344,721.98
	Payee Type Total:		Vendor	Vo	id Total:	0.00	Total without Voids:	771,609.44
			Grand Total:	Vo	id Total:	0.00	Total without Voids:	 771,609,44
			Charle Fotel.	***	ia i stai.	3.00	Total Millout Folds.	